charity tax group

Trustees' Report

& Unaudited Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2025



Company registration number: 08028281 **Charity registration number: 1211253**

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Trustees	Mr Richard Bray Mrs Trudi Amy Mr Barnaby Brand Mrs Alexandra Gear Mr James Spedding Mrs Monica Varriale
Company secretary	Mrs Joanna Blackman
Chief executive officer	Mr Luke Hall
Charity number	1211253
Company number	08028281
Registered office	7/8 Avon Reach Chippenham SN15 1EE
Independent examiner	Philip Clark CIMA Chippendale and Clark Chartered Management Accountants 7/8 Avon Reach Chippenham SN15 1EE

Objectives & activities

Aims and objectives The objects of CTG are:

- **Promoting the improvement in the fiscal treatment of organisations established for charitable purposes, including by acting as a representative of the charity sector in relation to government policies and legislation.**

- **Promoting and developing an enhanced knowledge, understanding and awareness of tax and associated financial issues as they relate to charities and other public benefit organisations.**

CTG seeks to advance these objectives by combining technical expertise, policy engagement and practical support for charities. The organisation continues to be guided by its commitment to technical excellence, practical relevance, collaborative working and innovation.

Public benefit

CTG's information resources, technical guidance, webinars, conferences and training events are made widely available to the charity sector. The organisation's work with HMRC, HM Treasury, Parliamentarians and other stakeholders help ensure that the impact of tax legislation and tax administration on charities is proportionate and workable. Through this activity, CTG seeks to maximise the resources available to charities for the delivery of public benefit. The trustees have had regard to the Charity Commission's guidance on public benefit when planning and reviewing CTG's activities.

Achievements and performance

Main achievements

Throughout 2025 CTG continued to play a leading role in representing the interests of charities on taxation matters. A highlight of the year was meeting in June with James Murray MP, the treasury minister responsible at the time for charity taxation to outline the tax issues that matter for charities. CTG continued to provide technical support to members, engaged with policymakers and tax authorities, and worked to ensure that charities were able to respond effectively to a continually evolving fiscal and regulatory environment. CTG's work remains focused on reducing unnecessary fiscal and administrative burdens on charities and safeguarding the value of charitable tax reliefs. CTG continued to be advised on technical matters by Kerry Sykes and Harriet Latham of Big for Tax.

Training and knowledge sharing

A significant development during the year was the expansion of CTG's programme of training and technical engagement. The board approved an enhanced training programme designed to provide charities with practical support across key tax areas. This programme built upon CTG's established programme of Expert Insight webinars and technical briefings.

CTG continued to provide webinars, technical updates and specialist briefings covering developments in VAT, Gift Aid, business rates and wider charity tax issues. These activities supported charities in maintaining compliance, understanding legislative developments and identifying opportunities to maximise available reliefs.

A new development was providing a number of training sessions on charity tax basics in partnership with our technical advisors Big for Tax. These sessions allowed smaller charities that may not be able to afford to engage professional firms to have access to training in return for a very modest fee.

With our Expert Insight sessions, we continued to focus on tax issues that are important to charities but might not often be covered by other external resources. For example, we held sessions on the development of tax technology and dealing with withholding tax that might be suffered by charities as well as more familiar topics. We also held an insight session on the tax and accounting issues arising from biodiversity net gain, a more specialist but important area for many charities.

Recordings of most technical sessions and supporting materials continued to be made available to members and the wider sector where appropriate, helping charities access expert support regardless of location or size.

Policy development and representation

CTG continued to engage actively with HMRC and other government stakeholders during the year. Through consultation responses, attendance at stakeholder forums and direct engagement with policymakers, CTG sought to ensure that the experience and concerns of charities were reflected in tax policy development and administration.

Of particular importance was our response to government proposals to legislate on new charity tax compliance measures which came into effect in 2026. We held a regular dialogue with HMRC including an in-person event with an HMRC team involved with introducing the measures. A key concern was that there would not be unintended consequences from the changes.

CTG played an active role in supporting the development of the Government's new VAT relief for donated goods. Through technical engagement with officials and collaboration with sector partners, CTG helped ensure that practical charity sector experience informed the design and implementation of the new relief.

The organisation remained an important voice for the charity sector on issues including tax compliance, VAT, Gift Aid and business rates. In doing so, CTG worked alongside other infrastructure bodies, professional advisers and sector representatives to develop coordinated responses to issues affecting charities.

CTG also developed and submitted a package of Budget proposals to HM Treasury focused on protecting existing charity tax reliefs and identifying practical reforms to improve the effectiveness of the tax system for charities. These proposals covered Gift Aid, VAT, charitable investment and wider tax simplification measures designed to reduce administrative burdens and maximise resources available for public benefit.

We also played a key role in ensuring that, with the passing of the Digital Markets Consumer Competition Act donations to membership charities would remain eligible for Gift Aid.

With the Charities Investment Consulting Partnership, we have also taken up the cause of charities being able to invest in institutional life funds. Currently charities are not able to invest in these funds which are available to pension schemes The scale of these funds would make them an important addition to the investment opportunities available to charities.

Gift Aid, VAT and customs workstreams

CTG continued to facilitate specialist Gift Aid and VAT Practical Issues Working Groups. It also launched a similar working group to cover customs issues. These forums enabled charities to exchange knowledge, identify common challenges and develop practical solutions to technical issues arising from tax legislation and HMRC practice.

The organisation also continued to support longer-term initiatives intended to safeguard and improve the operation of Gift Aid, recognising the vital contribution that the relief makes to the financial sustainability of charities throughout the United Kingdom.

We are disappointed that despite HMRC publishing a Tax Transformation Roadmap, that would seem to fit in perfectly with our proposals for the future of Gift Aid, HMRC are not currently proposing to invest in this area of digital transformation. Despite this, we will continue to work for change.

Member Engagement and Communications

CTG continued to strengthen engagement with both Charity and Observer Members through regular communications, technical updates and consultation activity. The Board approved additional support for communications and marketing activities during 2025 to improve awareness of CTG's services and increase engagement with the wider charity sector.

The trustees believe that maintaining strong relationships with members and stakeholders, remains fundamental to the organisation's effectiveness and influence.

Collaborative working

In line with our commitment to collaborative working, we signed a memorandum of understanding with the Charity Finance Group with the aim of fostering a closer working relationship between both parties.

Plans for the future

The Trustees intend to continue developing CTG's role as the leading representative body for charity taxation matters in the United Kingdom. A sign of this bold intent was the appointment of Luke Hall as CTG's first ever Chief Executive Officer with effect from 5 January 2026. Luke is a former Member of Parliament and Government Minister who brings a rich mix of experience to the work of our charity.

Key priorities for 2026 include

- **Launching a new website which will better meet members' needs and represents a significant investment for the future.**
- **Continuing to engage with HMRC, HM Treasury, Parliamentarians, professional bodies and other key stakeholders on behalf of the charity sector, while strengthening CTG's profile as the leading voice on charity taxation in the United Kingdom.**
- **Delivering a comprehensive programme of technical webinars, training and member support.**
- **Further developing CTG's communications and digital presence.**
- **Continuing work to protect and improve the operation of charitable tax reliefs, including Gift Aid.**
- **Strengthening CTG's governance arrangements and ensuring compliance with Charity Governance Code principles appropriate to the size and nature of the organisation.**
- **Ensuring that the organisation has a sustainable financial model that supports long-term strategic objectives.**
- **Building a more resilient and sustainable organisation through succession planning, reducing operational dependencies and continuing to develop CTG's operating model.**
- **Developing and implementing CTG's first full organisational strategy under the new CEO-led model, setting a clear direction for the organisation's future growth, sustainability, influence and member offer.**
- **The Trustees will continue to monitor developments in charity taxation and public policy and will respond wherever necessary to ensure that the interests of charities are represented effectively.**

Financial review - financial position

CTG had a surplus on unrestricted funds of £22,687 for the year to 31 December 2025 before transfers of funds (2024: deficit of £3,026). Net assets increased to £337,455 as at 31 December 2025 from £314,768 as at 31 December 2024.

The trustees are satisfied that CTG remains financially resilient and has sufficient resources to continue delivering its charitable objectives. Membership income, observer subscriptions, grants and other voluntary contributions continue to provide the principal sources of funding for CTG's activities. The continued support of members and funders is greatly appreciated by the board.

The organisation will continue to ensure that available resources are directed towards activities that deliver the greatest benefit to the charity sector. This approach is consistent with the funding model described in the previous trustees' report.

CTG receives voluntary contributions from Charity members, usually on an annual basis, and receives annual fees from Observer members wishing to use our services. Over this and the following two years, CTG is in receipt of annual funding of £40,000 from The Paul Hamlyn Foundation. These funds support CTG's general activities.

Reserves policy

The Trustees consider maintaining an appropriate level of free reserves remains essential to ensure a sustainable CTG that can provide:

- **Continuity of member services.**
- **Delivery of training and events.**
- **Investment in communications and digital infrastructure including its website.**
- **The ability to undertake strategic projects that advance CTG's charitable aims.**
- **Protection against unforeseen financial challenges.**

The trustees review reserves regularly and remain satisfied that maintaining sufficient unrestricted reserves is in the best interests of the charity and its beneficiaries.

Going concern

Having reviewed the charity's financial position and future plans, the Trustees are satisfied that CTG has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the financial statements have been prepared on a going concern basis. This approach is consistent with the position adopted in prior years.

Structure, governance and management

Governing document

Charity Tax Group Trustees' Report (continued) For The Year Ended 31 December 2025
CTG is a charitable company limited by guarantee, incorporated on 12 April 2012 and registered as a charity on 4 December 2024. The company is established under a Memorandum of Association which established the objects and powers of the company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

Organisational structure

The board comprises a Chair, Vice Chair (currently vacant) and other serving trustees with a range of tax and other financial and non-financial experience.

The board has decided to largely separate the management of CTG from its day-to-day technical work. This allows the Board to focus on strategy and management.

CTG has three standing committees which report to the board. These are Finance and Risk, The Campaign Group and Fundraising.

Organisational development

Following the introduction of a revised operating model in 2024, the trustees focused during 2025 on embedding governance and operational arrangements to ensure CTG remains sustainable and resilient. Particular emphasis was placed on ensuring that members continue to have access to high-quality technical expertise while maintaining effective governance and financial oversight.

The trustees are very grateful for the support that Davina Goodchild provided to CTG during the year as we transitioned to a CEO model at the beginning of 2026.

Volunteers

CTG remains heavily dependent upon the expertise and commitment of its volunteer trustees, advisers and working group members. The trustees would like to place on record their thanks to all those individuals and organisations who have contributed their time and specialist knowledge throughout the year. Their support enables CTG to provide an effective voice for the charity sector and deliver services that would not otherwise be possible.

Risk management

CTG has developed a risk register to formally manage the risks identified by the trustees.

Trustee selection methods

CTG has in place terms of reference for new trustees, and is putting in place an induction pack for new trustees on the required governance for CTG.

Small company rules

This report has been prepared in accordance with the special provisions relating to companies subject to the small companies' regime within Part 15 of the Companies Act 2006.

The trustees' report was approved by the board of trustees and signed on its behalf by:



Mr Richard Bray
Trustee

02/09/2026

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 December 2025.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Chartered Institute of Management Accountants, which is one of the listed bodies.
I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. **accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or**
2. **the accounts do not accord with those records; or**
3. **the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or**
4. **the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).**

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Philip Clark CIMA
02/09/2026
7/8 Avon Reach
Chippenham
SN15 1EE

Statement of financial activities (including income and expenditure account) for the year ended 31 December 2025

	Notes	Unrestricted funds £	Restricted funds £	2025 funds £	2024 Total funds £
INCOME FROM:					
Donations	3	158,898	-	158,898	161,458
Charitable activities:					
Charity tax representation and support		87,526	-	87,526	92,158
Investments		3,799	-	3,799	3,970
		250,223	-	250,223	257,586
EXPENDITURE ON:					
Charitable activities:					
Charity tax representation and support	4	(227,536)	-	(227,536)	(260,612)
NET INCOME/(EXPENDITURE)	6	22,687		22,687	(3,026)
Transfers between funds	15	19,700	(19,700)	-	-
NET MOVEMENT IN FUNDS		42,387	(19,700)	22,687	(3,026)
RECONCILIATION OF FUNDS:					
Total funds brought forward	15	295,068	19,700	314,768	317,794
TOTAL FUNDS CARRIED FORWARD		**337,455**	-	**337,455**	**314,768**

The notes on pages 10 to 14 form part of these financial statements.

Charity Tax Group Comparative statement of financial activities (including income and expenditure account) for the year ended 31 December 2025

	Notes	Unrestricted funds £	Restricted funds £	2024 Total funds £
INCOME FROM:				
Donations and legacies	3	161,458	-	161,458
Charitable activities:				
Charity tax representation and support		92,158	-	92,158
Investments	4	3,970	-	3,970
		257,586	-	257,586
EXPENDITURE ON:				
Charitable activities:				
Charity tax representation and support	6	(260,612)	-	(260,612)
NET EXPENDITURE		(3,026)	-	(3,026)
NET MOVEMENT IN FUNDS		(3,026)	-	(3,026)
RECONCILIATION OF FUNDS:				
Total funds brought forward	15	298,094	19,700	317,794
TOTAL FUNDS CARRIED FORWARD		**295,068**	**19,700**	**314,768**

The notes on pages 10 to 14 form part of these financial statements.

Charity Tax Group statement of financial position as at 31 December 2025

	Notes	Unrestricted funds £	Restricted funds £	2025 funds £	2024 Total funds £
FIXED ASSETS					
Website Development	9	15,972	-	15,972	-
Tangible Assets	10	439	-	439	585
		16,411	-	16,411	585
CURRENT ASSETS					
Debtors	11	14,758	-	14,758	58,368
Cash at bank and in hand		328,679	-	328,679	308,805
		343,437	-	343,437	367,173
Creditors: amounts falling due within one year	12	(22,393)	-	(22,393)	(52,990)
NET CURRENT ASSETS (LIABILITIES)		321,044	-	321,044	314,183
TOTAL ASSETS LESS CURRENT LIABILITIES		337,455	-	337,455	314,768
NET ASSETS		**337,455**	-	**337,455**	**314,768**
FUNDS OF THE CHARITY					
Restricted Funds				-	19,700
Unrestricted Funds				337,455	295,068
TOTAL FUNDS	15			**337,455**	**314,768**

For the year ending 31 December 2025 the charitable company was entitled to exemption from audit under section 477 of the relating to small companies. The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006. The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts. These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime. On behalf of the board



Mr Richard Bray, Trustee
02/09/2026

The notes on pages 10 to 14 form part of these financial statements.

Charity Tax Group Notes to the financial statements for the year ended 31 December 2025

1. General information

Charity Tax Group is a company limited by guarantee, incorporated in England and Wales, registered number 08028281 and registered charity number 1211253 . The registered office is 7/8 Avon Reach, Chippenham, SN15 1EE.

2. Accounting policies

2.1. Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)", Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006.
The charitable company is a Public Benefit Entity as defined by FRS 102.

2.2. Going concern disclosure

The directors have reviewed the current position of CTG and are of the opinion that there are sufficient resources available to enable CTG to continue in operational existence for the foreseeable future and, as such, CTG continued to adopt the going concern basis in preparing the financial statements.

2.3. Incoming resources

All incoming resources are included in the statement of financial activities when the charity is entitled to the income, and the amount can be quantified with reasonable accuracy.
CTG benefits from both the contributions of volunteers, including its directors and many advisors, and from other goods and services that are provided by supporters free of charge. It is not considered practical to attribute a value to those items in these financial statements unless these services are being provided for a clearly defined project which an advisor would normally charge for.

2.4. Resources expended

Liabilities are recognised as resources expended when there is a legal or constructive obligation committing the Charity to the expenditure. CTG includes the cost of irrecoverable VAT incurred in the relevant expense category.

2.5. Intangible fixed assets and amortisation - other intangible

Other intangible assets relate to the new website and are stated at cost less accumulated amortisation and assessed for any impairment. It will be amortised to the statement of financial activities over its estimated economic life of 5 years from the date of its first economic use.

2.6. Tangible fixed assets and depreciation

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is provided at rates calculated to write off the cost of the fixed assets, less their estimated residual value, over their expected useful lives on the following bases: Plant and machinery 25% reducing balance

2.7. Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand and deposits held at call with banks, other short-term highly liquid investments that mature in no more than three months from the date of acquisition and are readily convertible to a known amount of cash with insignificant risk of change in value, and bank overdrafts.

2.8. Taxation

The charity is an exempt charity within the meaning of Schedule 3 of the Charities Act 2011 and Schedule 6 of the Finance Act 2010. Accordingly, the charity is exempt from taxation to the extent that its income and gains are applied to its charitable purposes.
Irrecoverable VAT is charged as expenditure against the activity for which the expenditure was incurred.

Charity Tax Group Notes to the financial statements (continued) for the year ended 31 December 2025

3. Income from donations

	2025 Unrestricted Funds £	2024 Unrestricted Funds £
Donations and gifts	118,898	121,458
Grants	40,000	40,000
	158,898	**161,458**

4. Investment Income

	2025 Unrestricted Funds £	2024 Unrestricted Funds £
Bank interest receivable	**3,799**	**3,970**

5. Net income/(expenditure)

	2025 £	2024 £
The net income/(expenditure) is stated after charging/(crediting)		
Bad debts:	1,337	6,534
Depreciation of tangible fixed assets - owned	**146**	**195**

6. Analysis of expenditure

	Activities undertaken directly	Support costs (see note 7)	Total £
Charity tax representation and support	**170,972**	**56,564**	**227,536**
Charity tax representation and support	**192,473**	**68,139**	**260,612**

Charity Tax Group Notes to the financial statements (continued) for the year ended 31 December 2025

7. Support costs

	2025 Charity tax representation and support
Recruitment related costs	22,362
Premises expenses	1,724
Secretariat services	18,055
Professional, office & admin costs	14,277
Depreciation	146
	56,564

	2024 Charity tax representation and support
Premises expenses	524
Secretariat services	42,021
Professional, office & admin costs	25,372
Depreciation	195
Interest payable	27
	68,139

8. Average number of employees

Average number of employees during the year was: nil (2024: nil).

9. Website development

Cost	
As at 1 January 2025	50,268
Additions	15,972
As at 31 December 2025	**66,240**
Amortisation	50,268
As at 1 January 2025 As at 31 December 2025	**50,268**
Net book value	
As at 31 December 2025	15,972
As at 1 January 2025	-

Charity Tax Group Notes to the financial statements (continued) for the year ended 31 December 2025

10. Tangible assets

	Plant & Machinery £
Cost	
As at 1 January 2025	780
As at 31 December 2025	**780**
Depreciation	
As at 1 January 2025	195
Provided during the period	146
As at 31 December 2025	**341**
Net Book Value	
As at 31 December 2025	439
As at 1 January 2025	**585**

11. Debtors

	2025 £	2024 £
Due within one year		
Trade debtors	11,230	58,368
Other debtors	3,528	-
	14,758	**58,368**

12. Creditors: amounts falling due within one year

	2025 £	2024 £
Trade creditors	2,898	1,036
Other creditors	-	699
Taxation and social security	-	860
Accruals and deferred income	19,495	50,395
	22,393	**52,990**

13. Deferred income

Deferred income movements in the year were as follows:

	2025 £	2024 £
Balance at the start of the period	41,345	27,318
Income deferred in the current period	-	41,345
Amounts released in income from previous periods	(41,345)	(27,318)
Balance at the end of the period	_	**41,345**

Charity Tax Group Notes to the financial statements (continued) for the year ended 31 December 2025

14. Capital commitments

	2025 £	2024 £
At the end of the period	30,000	-

At 31 December 2025 CTG was committed to paying a further £30,000 in respect of its new website. Other costs that are anticipated as being incurred on the website development in 2026 will be in the region of £5,000. Taking into account the costs already included in these accounts the total investment will be approximately £50,000. All of these figures include irrecoverable VAT. There were no similar commitments at 31 December 2024.

15. Movement in funds

	As of 1 Jan 2025 £	Income £	Expenditure £	Transfers £	As of 31 Dec 2025 £
Unrestricted funds					
General:					
General unrestricted fund	295,068	250,223	(227,536)	19,700	337,455
Restricted funds					
City Bridge Trust Fund	19,700	-	-	(19,700)	-
Total funds	**314,768**	**250,223**	**(227,536)**	**-**	**337,455**

	As of 1 Jan 2024 £	Income £	Expenditure £	As of 31 Dec 2024 £
Unrestricted funds				
General:				
General unrestricted fund	298,094	257,586	(260,612)	295,068
Restricted funds				
City Bridge Trust Fund	19,700	-	-	19,700
Total funds	**317,794**	**257,586**	**(260,612)**	**314,768**

Unrestricted fund:

- To promote the improvement in the fiscal treatment of organisations established for charitable purposes.
- To promote and develop an enhanced knowledge, understanding and awareness of tax and associated financial issues relating to organisations established for charitable purposes.

City Bridge Trust fund: To support the work of charities in London.

16. Transactions with trustees

	2025 £	2024 £
During the year the expenses reimbursed to the trustees or paid directly to third parties were as follows:		
Travel - Number of trustees reimbursed for expenses during the year was 2 (2024: 1).	108	140

17. Related party disclosures

There have been no related party transactions in the reporting period that require disclosure except those disclosed in the transactions with trustees note.

18. Company limited by guarantee

The company is limited by guarantee and has no share capital.

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